

From Pilot to Mainstream: Building a Gridless Clean Energy Network to End Energy Poverty Together

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Jim Ayala Founder, Hybrid Social Solutions MCPI Annual Conference July 30, 2025

2010: LET THERE BE LIGHT

From Corporate CEO



To Social Entrepreneur



FOCUS: 25 MILLION WITHOUT ACCESS TO ESSENTIALS



Hybrid Social Solutions

Est. 2010 as Social Enterprise to empower rural communities thru access to life-changing technologies.

Business model: Last-mile distributor of solar-powered solutions. 95% purchased by villagers with loans. 5% purchased for CSR projects. 2% tithe.

Rural Customer Value proposition

- Durable products designed for rural needs
- 8 benefits (financial, quality of life, developmental)
- Product payback less than 1 year
- No cash out, financing thru MFI partners
- Delivery and installation
- Training on benefits and maintenance
- Warranty and customer service (1 wk turnaround)

Footprint: 40 sustainable Solar Hubs (600 Solaristas)

Reach: 1.2M HH in 10,000 rural villages Solar users: 2 million pax, 390,000 HH

Deployment Growth (2023-2025): 32%→75%→85%



REDEMPTIVE BUSINESS TRANSITION (2022) Redemptive Business Definition

Financially healthy and market-competitive enterprise

Having meaningful impact in the world

Through scalable and sustainable ecosystem partnerships

Committed to transforming the lives of its stakeholders

RURAL ENERGY ACCESS THRU LAST MILE VALUE CHAINS

Existing Platforms Pilot Platforms **Future Platforms** Market-based LMVCs **End User Segment Philanthropic LMVCs** (End user buys, lender finances)

Solar Access Program (MFI) Employee Solar Loan (Corp)

Solar Offices with wifi (Corp)

> Solar SME (Rural Bank)

Solar Village Wifi (Telco) Solar Ice Plant (Coop)

> Solar Disaster Prep (LGU)

(Market size)

Households 4 million HH

Institutional **Facilities** 100k facilities

Livelihood 250,000 SMEs

Community Services 40,000 villages

Emergencies 1-4MM displaced (Donor funds and donates)

Solar Villages (SVF) Solar Housing (NGOs)

Solar Schools / Libraries **Solar Birthing Centers**

SVF/PBSP

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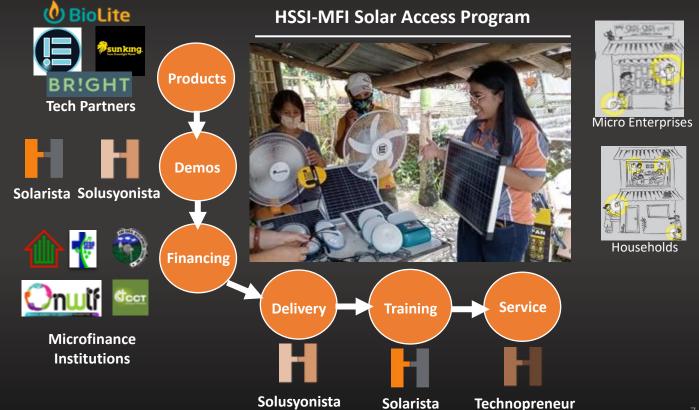
Agro-enterprise supply chains (Coops)

(MFI)

Solar Emergency Relief (Relief Orgs)

Solar Community Centers

DISTRIBUTION SOLUTION: LAST MILE VALUE CHAIN



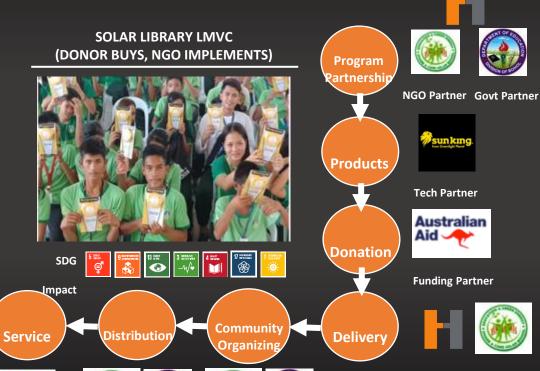


CSR LAST-MILE VALUE CHAIN FOR EDUCATION SEGMENT



Education Segment











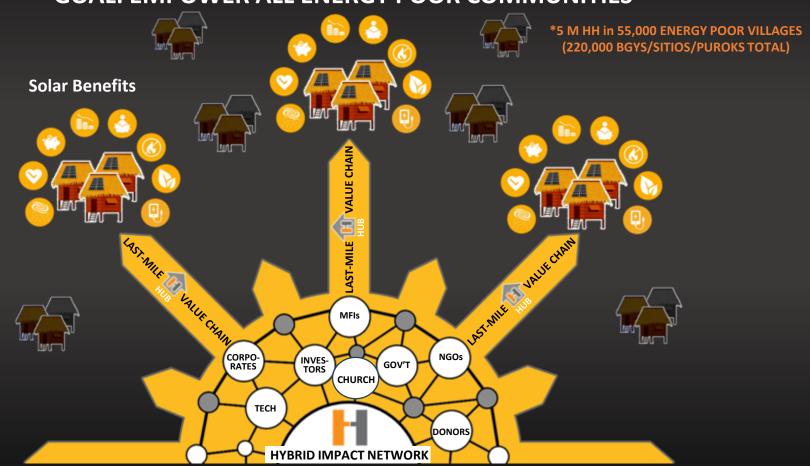






BUILDING GRIDLESS CLEAN ENERGY NETWORK

GOAL: EMPOWER ALL ENERGY POOR COMMUNITIES*



IMPACT OF SOLAR ACCESS PROGRAM PARTNERSHIP

for the period of May 2024-April 2025



74,000 HHs with improved energy access



107 MM hours of additional light & charging



Php 683 MM energy savings



84,700 metric tons of CO₂ reduced



























HYBRID IMPACT NETWORK PROGRESS 2010-2025



Improved Energy Access



Energy Savings

CO2 Reduction









390,000 households (Solar systems)

570 Million Hrs

Php 3.8 Billion

450,000 Tons

2 Million Solar Users!



Client Impact

=

Product Access

Driver #1



Driver #2

Customer Usage



Driver #3

Product Life

Impact Drivers

- Right products
- Micro-Financing

- Product Portfolio
- **→** MFI partnerships

CURRENT SOLAR SOLUTIONS PORTFOLIO

Solar Lamps

- Lamp only (1)
- Lamp with charging (5)
- Lamp with radio/player (2)





Solar Home Systems

- 2-Light system (2)
- 3-Light system (3)
- 4-Light system (4)
- Expandable 12-V system (2)

Appliances

- Desk fan (1)
- Stand fan (1)
- TV (2)
- Clean cook stove

Solar Office System

- Solar Generators (6)
- Satellite Wifi (1)
- Piso wifi (pilot)

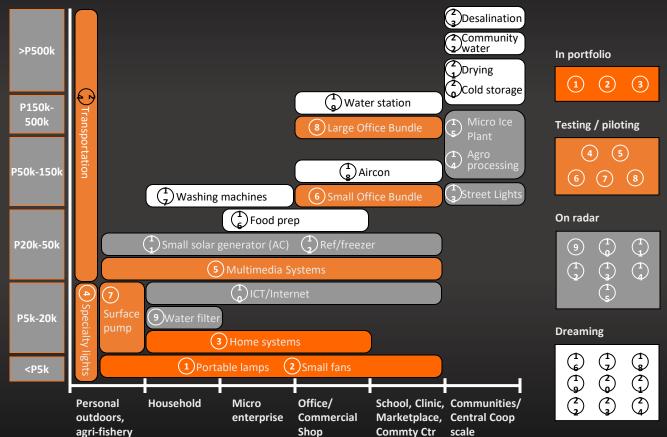






ENERGY LADDER FOR RURAL COMMUNITIES

PRODUCT CATEGORIES



Client **Impact**

Driver #1

Product Access



Driver #2

Customer Usage



Driver #3

Product Life

Impact Drivers

- Right products
- Micro-Financing
- Effective pitches
- Sales footprint

- Product Portfolio
- MFI partnerships
- Compelling, benefit oriented demos and marketing
- Number of solaristas, branches, hubs, regions
- Availability & delivery Good forecasts, logistics network

Client **Impact**

Driver #1

Product Access



Driver #2

Customer Usage



Driver #3

Product Life

Impact Drivers

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Client **Impact**

Driver #1

Product Access



Driver #2

Customer

Usage



Life

Product

Impact Drivers

- Right products
- Micro-Financing
- Effective pitches
- Sales footprint
- Availability and delivery
- Setting and achieving stretch targets

KPIs

- **Unit deployments**
- Solarista productivity
- # of solaristas and branches

Driver #1

Driver #2

Driver #3

Client Impact

=1

Product Access



Customer Usage



Product Life

Impact Drivers

- Right products
- Micro-Financing
- Effective pitches
- Sales footprint
- Availability and delivery
- Setting and achieving stretch targets
- Unit deployments
- Solarista productivity
- # of solaristas and branches

Recognition

Impact Maker



Pace setters in deploying solar for impact

Super Solarista Awards



KPIs

DRIVING DEPLOYMENTS THRU RECOGNITION

EXTRAORDINARY PEOPLE, EXTRAORDINARY IMPACT

Impact Maker



Pace setters in deploying solar for impact

Categories

Top MFI Partners Top MFI Branches Top MFI Centers Top Hybrid Hubs Top Solaristas

Ranked by Impact on:





Calculator

TOP IMPACT MAKERS: MFI PARTNERS

May 2023 – April 2024





126,600 people with improved energy access



34.9 M additional light & charging hours



27,550 metric tons of CO2 reduction



198 M pesos of energy savings



SEDP-Simbag Microfinance



47,730 people with improved energy access



13.2 M additional light & charging hours



10,390 metric tons of CO2 reduction



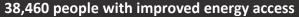
75 M pesos of energy savings

Awarded August 14, 2024



Ahon Sa Hirap, Inc.





IMPACT



10.6 M additional light & charging hours



8,370 metric tons of CO2 reduction



60 M pesos of energy savings



Impact Drivers

- Clear benefits Impact stories and quantification
- Usage behavior → Training and reinforcement

BENEFIT CATEGORIES

Mas Maliwanag ang Buhay sa Solar MONEY KNOWLEDGE



ETC...



Others...



Nanay Cristine has three children with her husband, Tatay Rodel, and their main source of income is selling and peddling street food in their barangay.

Because their cart has no light, it is difficult for them to assist their customers at night. This makes them lose potential daily income only earning ₱500/day

As a solution to this, Nanay Cristine immediately bought the SKH200x to place on their cart. Through this, they can now sell street food in the middle of the night and serve their customers well

The use of the SKH200X has increased their daily income where they can earn up to more than ₱2,000/day. It has become a huge help for their livelihood and daily expenses as they are now able to earn four times more.









Nanay Crisiting is lighting and moving the way towards four times more income.









Nanay Arlene is the mother of Michael Angelo, one of her four children. Angelo has a remarkable talent for art that he is able to use to generate income through commissioned artwork. Nanay recognizes Angelo's talent in art and wants to nurture this skill.

During power shortages, Angelo is forced to stop working on his art so it would take longer to complete. Because of this, Nanay availed an OV Stand Fan with lights suitable for her son's preference. Now, Angelo has a reliable source of lighting and comfort while he draws in solitude, and he is even more motivated to learn and improve his skills as an artist.

Similarly, Nanay finds joy in witnessing her son's artistic pursuits, believing in his potential to fulfill his dream and use the skills that he has developed now to graduate as an architect.









It brings me immense joy to see my son Michael Angelo flourishing in his hobby and talent







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Product Life

Impact Drivers

KPIs

- Clear benefits Impact stories and quantification
- Usage behavior → Training and reinforcement
- # of high-quality Impact story submissions
- # of high-quality nanay FB testimonials
- # of Solar User Forums

Driver #1

Product Access



Customer Usage

Driver #2



Product

Driver #3

Life

Impact Drivers

Client

Impact

KPIs

Recognition

- Clear benefits
 Impact stories and quantification
- Usage behavior
 Training and reinforcement
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Story Stellar

Nanays sharing innovative ways to use solar



HYBRID IMPACT AWARDS

EXTRAORDINARY PEOPLE, EXTRAORDINARY IMPACT

Story Stellar Awards



Nanays sharing innovative ways to use solar

Awarded Oct 11, 2024

Award Categories





















Education



Disaster Preparedness







Others





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Product Life

Impact Drivers

- Product quality
- User training
- Repair turnaround

DRIVERS OF PRODUCT LIFE

Product Quality

- Product Specs
- Tech Partner Quality Control



User Training

- Turnover training
- Solar User Forums
- Solar Champions FB groups



Actual: 7+ years

Repair Turnaround (1 week)

Actual: 5 days

- Level 1: Local troubleshooting
- Level 2:Solaristas/MFI Partners
- Level 3: Accredited Technopreneurs
- Level 4: Logtechs (Hubs)
- Service units

Driver #1

Product Access



Driver #2

Customer Usage



Driver #3

Product Life

Impact Drivers

Client

Impact

KPIs

- Product quality
- User training
- Repair turnaround
- Repair turnaround
- Years of service

Driver #1

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Driver #2

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Driver #3

Product Life

Impact Drivers

Client

Impact

KPIs



SolarianSolarians going the extra mile to serve customers

- Product quality
- User training
- Repair turnaround
- Repair turnaround
- Years of service

Recognition

Client Impact



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Product Life

KPIs

- Unit deployments
- Solarista productivity
- # of solaristas & branches
- # Impact stories
- # FB testimonials
- # of Solar User Forums
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- Years of service

Recognition

Hybrid Impact Awards

Extraordinary People Extraordinary Impact



Impact Maker

Pace setters in deploying solar for impact



Story Stellar

Nanays sharing innovative ways to use solar



Solarian

Solarians going the extra mile to serve customers

LET'S END ENERGY POVERTY TOGETHER

Jim Ayala, Founder

Jim.ayala@hybridsolutions.asia 0917-527-2000

