

THE TECHNOLOGY EXCUSE IS DEAD

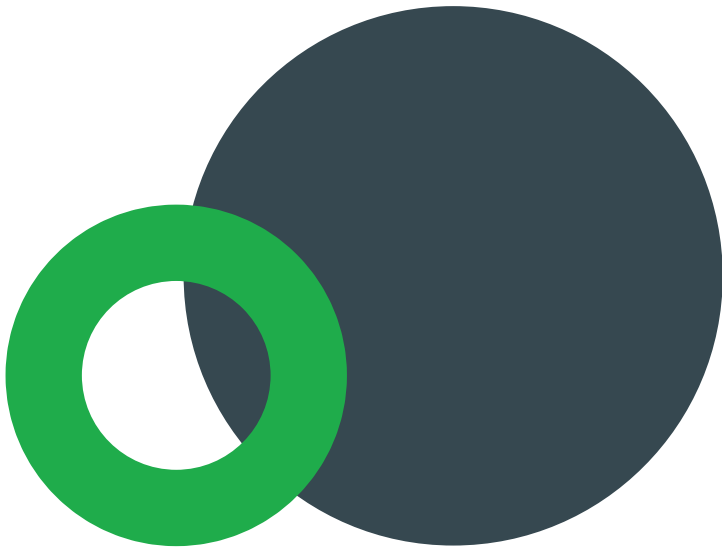
NOW IT COMES DOWN TO PEOPLE

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Sander van der Heijden · CEO & Co-founder, Musoni

The Musoni logo, featuring the word "musoni" in a lowercase, sans-serif font. The "mu" is green, and "soni" is grey. The logo is positioned in the upper right corner of the slide, partially overlapping a circular image of two people working on a laptop.

musoni







**How do you bank someone who,
by every definition of fintech,
does not exist?**

If it works here, it works anywhere.

BEFORE WE START

WHO'S ASKING

We ran a fully digitalised MFI in Kenya ourselves.

We have sat on your side of the table.

70+
FINANCIAL
INSTITUTIONS

2.2M
END CLIENTS

30
COUNTRIES

13
YEARS



ASIA

Myanmar, Vietnam, Cambodia,
Philippines, Singapore

AFRICA

Angola, Botswana, Burkina Faso, Congo, Democratic Republic Of Congo, Eswatini,
Ghana, Kenya, Lesotho, Madagascar, Mali, Malawi, Mozambique, Namibia, Nigeria,
Sierra Leone, Somalia, South Africa, Tanzania, Uganda, Zambia, Zimbabwe

LATIN AMERICA

Jamaica, Guatemala

EUROPE

Montenegro

WHERE THE INDUSTRY STANDS

THE ECOSYSTEM IS READY



So why do so many digitisation projects still fail?

Because it was never really about the tools. It's about how you deploy them, **and that comes down to people, and choices.**

THE FAILURE PATTERN

“DIGITISING PAPER TRUTHS”

Taking existing processes, forms and assumptions, and moving them one-to-one onto a screen.

That is not digitisation.

That is an expensive photocopy.

The single most common failure pattern across 30 countries.

Digitisation is process redesign, not process transcription.



NO ID. NO PHONE. NO PAPER TRAIL

NO RETROFIT POSSIBLE.

An agri-finance institution in rural Philippines, financing smallholder farmers inside a closed value chain.

No existing form to digitise. No branch process to replicate. No customer file to migrate.

The process had to be designed from the client's reality outward.



"They had no choice but to do it right. You do have a choice, which is exactly the problem."

THE DESIGN PRINCIPLE

DIGITISE THE INSTITUTION - NOT THE CLIENT



Field officer-led service



Offline-first field application



On-the-spot digital onboarding



Farmer's digital identity created

The farmer needs no app.
The field officer brings the
system to the farm gate.

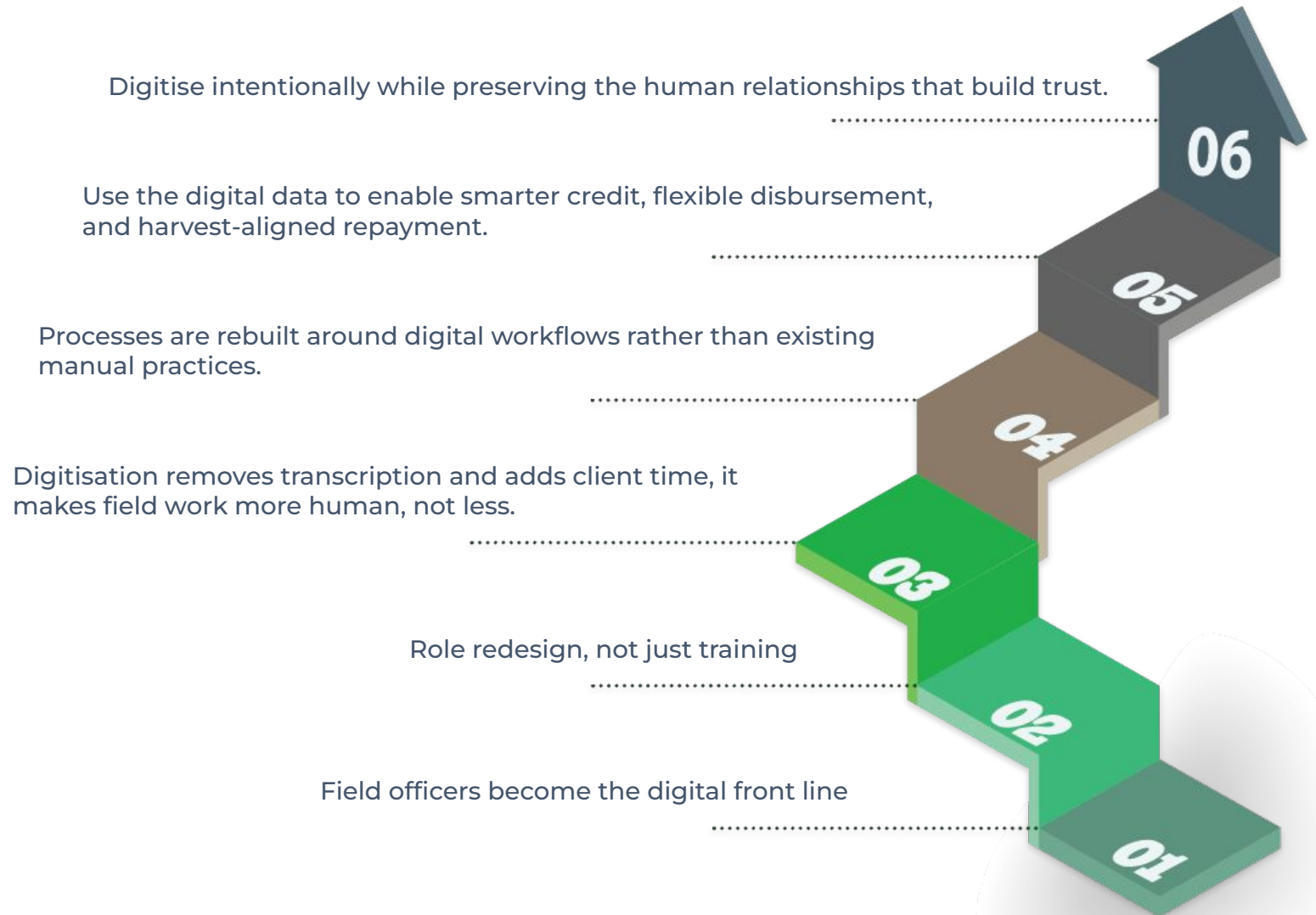
Offline-first field application,
connectivity is never
assumed.

Onboarding on the spot:
photo-based identification,
GPS-tagged farm plot

The farmer's first digital
footprint is created for
them, by the institution

PEOPLE INSIDE AND OUT

HIGH-TECH BACKBONE NOT THE CLIENT



2,200+

Field officers working fully digitally across our platform

11M+

Loans processed through field devices

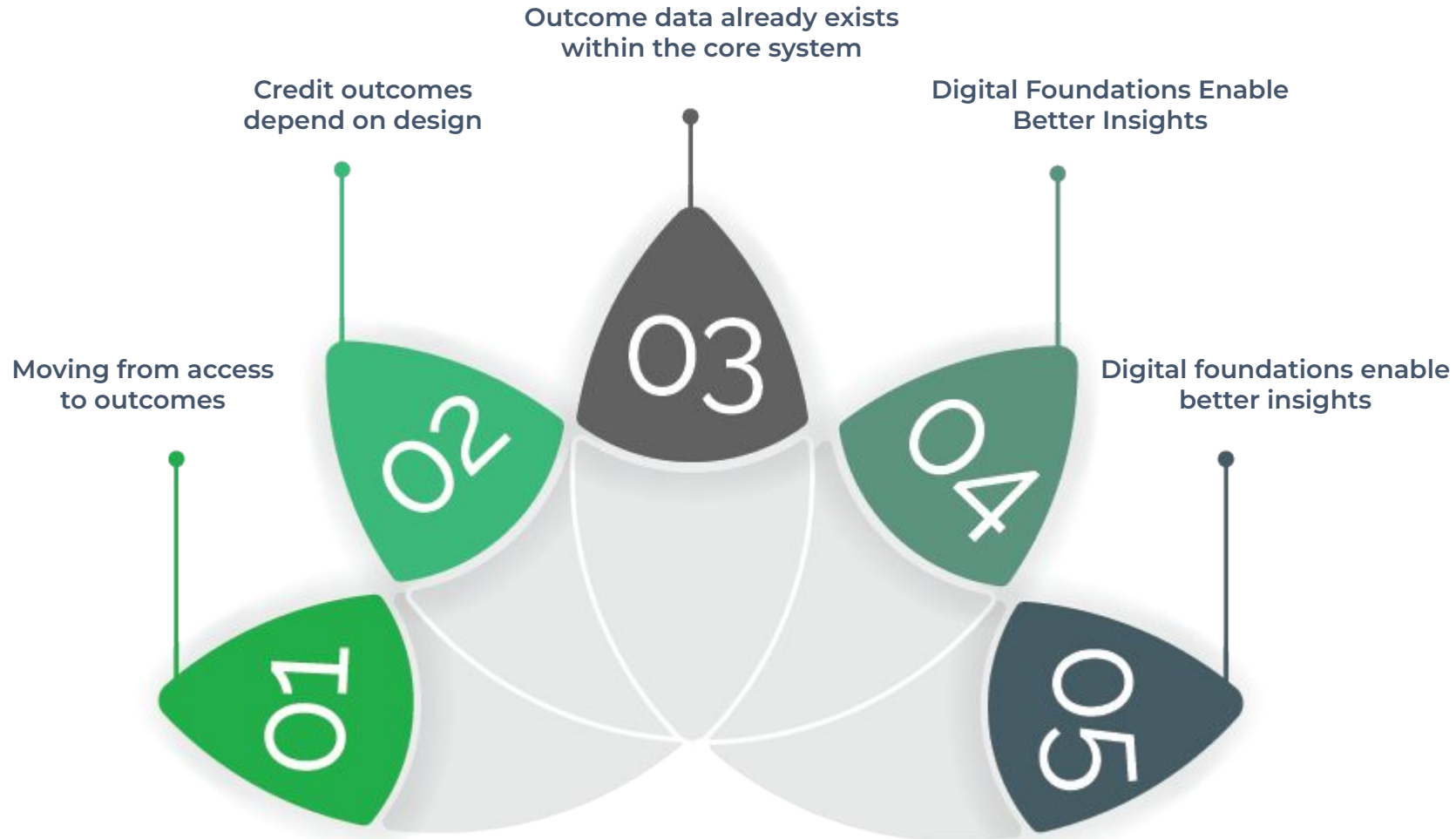
ACCESS IS NO LONGER THE FINISH LINE

THE OLD QUESTION

“How many clients will this help us reach?”

THE NEW QUESTION

“Will this help us see and improve how clients progress, cycle after cycle?”



CUSTOMER

TESTIMONIAL

“Agronomika is bridging the gap between microfinance and women in rural communities, where access to technology can be challenging. By leveraging Musoni's Digital Field Application (DFA), Agronomika has made loan processing faster, more efficient, and more accessible, even in the most remote areas of the Philippines.”

Tech and data team lead

Kennemer Group
Philippines





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**Which paper truths do you dare to let go
and which core will you never lose sight of?**